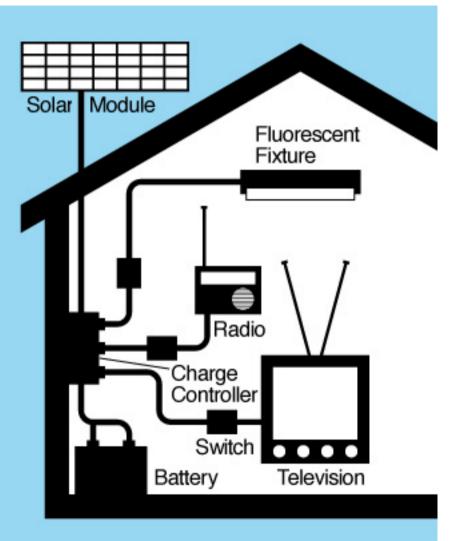
Ways to create a sustainable market for Solar Home Lighting Systems in the Rural Areas

H Harish Hande
Managing Director
SELCO - INDIA

THE SOLAR ELECTRICITY BUSINESS



THE PRODUCT









THE MARKET









Barriers

Financial

Social

Technical

Government

Subsidy

Barriers – Government Programs

Installations

- No Serious after sales service network leading to...
 - Failures leading to loss of faith in solar technology
- Mass Installations
 - Lead to procurement of inferior products
- No serious thoughts given to the 'needs' of the people
 - Thus leading to over-expectations leading to failures

Barriers – Government Subsidy

Government Subsidy has led to

- Lack of ownership of the equipment
- Inferior products because of the tendering process
- Kills the sustainability of the program

Government Subsidy has led to

- 1. Too much of dependence of the market on the program
- 2. Too much of dependence of the private manufactures on the program
- 3. Lack of incentive for the rural entrepreneur to create a sustainable venture.

Solar Technology can succeed if....

• There is a presence of an excellent after sales service network.

• Creative and sustainable door-step financing.

Subsidy can be diverted towards...

- 1. Awareness creation.
- 2. Training of entrepreneurs and technicians.
- 3. Incentives or soft working capital loans for the rural entrepreneurs.
- 4. Incentive to the rural financial institutions soft refinance.

All the above will lead to the creation of a stable foundation for a sustainable solar pv market.

Opportunities

Plenty.

- Rural.
- Un-electrified households.
- Electrified households with "brown outs."
- Rural shops and clinics.
- Turban.
 - "Brown out" households.

Key

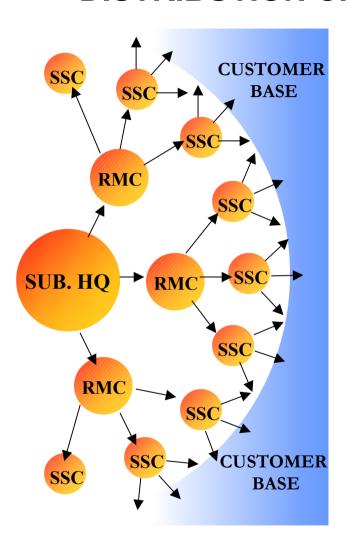
Networking

- 1 . Localized after sales service network
- 2 . Localized sales network
- 3 . Localized marketing

Financing

- > Banks
- > Rural Banks

DISTRIBUTION CHANNEL



Sales and Service Centers (SSC)

- * SELCO services its market territories through sales and service outlets called Sales and Service Centers (SSC)
- SSCs are the point-of-presence with its endcustomers, and serve as the base of local sales and service operations
- Sales and Service Centers contain a showroom for company products
- * All SSC employ local staff, which operate according to standardized SSC operating procedures
- As the network grows, it will be managed through Regional Management Centers (RMCs)

Key to Success – For a Technology like PV

- ▶ It has to be a rural based organization targeting the off-grid lighting and electricity market
- Create efficient door-step service
- Create a stable door-step financing



THE BENEFITS OF SOLAR ENERGY

- Quality of life benefits
- Educational benefits
- Health benefits
- Economic Benefits
- Environmental Benefits
- Demographic Benefits















THE PROBLEMS

- Access to consumer finance
- Government/ multilateral support programmes
- Insincere retailers low quality product/no service
- Operational difficulties







THE WAY FORWARD

- Committed private sector/NGO participation
- Less government involvement
- Enlightened multilateral support programmes
- •Role for donor programmes





